



# Faculty Development Programme on Forecasting for Planning and Policy Making

INFORMATION BROCHURE

(28 July - 2 August 2025)



Malaviya Mission Teacher Training Centre (MMTTC)

राष्ट्रीय शैक्षिक योजना एवं प्रशासन संस्थान

**NATIONAL INSTITUTE OF EDUCATIONAL  
PLANNING AND ADMINISTRATION**

(Deemed to be University)

17-B, Sri Aurobindo Marg, New Delhi – 110016, INDIA



International  
Management Institute  
Kolkata  
West Bengal

## परिकल्पना / Vision

ज्ञानात्मक उन्नति के माध्यम से अधिगमोन्मुख  
मानव समाज विकसित करना।

*To evolve a humane learning society through  
advancement of knowledge*

## लक्ष्य / Mission

राष्ट्रीय एवं वैश्विक परिप्रेक्ष्य में उच्चकोटि के शिक्षण, शोध और  
क्षमता निर्माण द्वारा शैक्षणिक नीति, योजना और प्रबंध के  
क्षेत्र में उत्कृष्टता का केन्द्र बनना।

*To become a centre of excellence in educational policy,  
planning and management by promoting advanced level teaching,  
research and capacity building in national and global contexts*



**राष्ट्रीय शैक्षिक योजना एवं प्रशासन संस्थान**  
**National Institute of Educational Planning and Administration**

(मानित विश्वविद्यालय/Deemed to be University)

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## MESSAGE FROM VICE-CHANCELLOR



It is said that teachers are not born to just teach. They are born to improve others, to change people, and to never give up, even when faced with challenges that seem impossible. The 21st century has thrown open a flood gate of challenges for teachers as more and more students from diverse backgrounds enter the system with high aspirations, as public funding reduces and institutions are asked to become more self-reliant, as boundaries of teaching go beyond discipline specific to become interdisciplinary and multidisciplinary, as skills training and holistic development of learners become integral part of higher education and as the stakeholder expectations become multiple and of high order. These challenges are further magnified by the pandemic and the insurge of technology.

In India, the National Education Policy (NEP) of 2020 recognises teachers to be the fulcrum of all activities aimed at achieving national goals of access, enrolments, equity and employability. The Policy envisages the need to provide opportunities of continuous professional development to teachers in the higher education institutions and impart new skills to understand diverse learning requirements, foster community engagement, use technology to promote inclusive and quality education and network globally. As India aims to become the global knowledge leader, the role of teachers is going to become more intense and wide reaching.

The launch of the Malaviya Mission Teacher Training Programme in its new form caters to the diverse needs of the teaching fraternity to become change makers in the real sense. The vision of the Malaviya scheme is embedded in the Indian philosophy of 'Guru' (teacher) being the means of realization. As Swami Vivekananda said anyone can teach but the spirit must be passed on by the Guru to the Shishya (disciple), and that will fructify. The depth in this statement defines the refined role of the new century teacher to be a facilitator, a friend, a guide all in one.

The MMTTC at NIEPA is committed to translate the vision of this mission into true spirit. I am sure that the participants will benefit from the deliberations during the NEP orientation and sensitization programme organized by our Centre. My best wishes to all participants for its successful completion and a bright future.

New Delhi

Prof. Shashikala Wanjari  
Vice-Chancellor, NIEPA

## FROM THE DESK OF THE DIRECTOR



Teachers have been traditionally placed at a very high pedestal in Indian society. Their role in imparting holistic education by mentoring, nurturing inmate talents, imparting knowledge, inculcating ethical values and specific skills is well documented in our literature. Who can forget the role that the great philosopher, writer, teacher-Kautilya played in building one of the biggest and most powerful empires in the Indian history, the Maurya Dynasty or the role of the illustrious teacher - Guru Dronacharya in the epic Mahabharata. The biggest lesson to a teacher lies in these words of Swami Vivekanand, " He alone teaches who has something to give, for teaching is not talking, teaching is not imparting doctrines, it is communicating".

Today, as we move to the 21st Century, the expectations from the higher education sector and the teachers are becoming more and more complex. The rapid expansion and diversification of higher education in India has added to multi-dimensional challenges of quality, equity and employability. In addition, the increased use of ICT and the global concerns of sustainable development are adding to the responsibilities to the teachers day by day. Teacher shortage and teacher training have thus become one of the prime focuses at the global level.

The Malaviya Mission Teacher Training Programme launched by the Government of India and UGC is a massive endeavour towards capacity development of university and college teachers in new domains, disciplinary advancements, new age work skills and much more in order to become a teacher who can communicate with the minds and souls of the learners. NIEPA has had a long legacy of providing policy support to the Ministry of Education, Government of India and has significantly contributed to research and training of education functionaries across the country and abroad. We feel honoured to be identified as Malaviya Mission Teacher Training Centre to implement the scheme in its new phase.

With immense pleasure, we welcome our participants to the Malaviya Mission Teacher Training Centre, NIEPA and its new batch of NEP Orientation & Sensitization Programme. This programme has been designed in line with UGC guidelines covering 8 thematic areas that broadly covers India's rich traditional heritage to the latest contemporary issues and strategies. Various aspects of the NEP 2020 like curricular reforms, campus development, equity, financing, research, ICT and many more dimensions will be dealt by our experts during the next 8 days. The programme will provide ample opportunities of interaction and hence we request our participants to best take the advantage of sharing their experiences and voicing their queries and concerns. We once again welcome all participants and extend best wishes for successful completion of the course and their onward journey to become more empowered teachers.

New Delhi

Prof. Mona Khare  
Director, UGC-MMTTC  
NIEPA

## CONTENTS

Introduction.....	1
Annexure-I Programme Schedule.....	7
Annexure-II Programme Management Team .....	12
Annexure-III List of Resource Persons .....	18
Annexure-IV List of MM-TTP Online Programmes (Annual Calendar) .....	24
Annexure-V NIEPA Faculty and Staff .....	28
Administration .....	29



# Faculty Development Programme on Forecasting for Planning and Policy Making

**(28 July - 2 August 2025)**

## INTRODUCTION

Forecasting is a technique where past data is relied on to predict future planning and decision making. Forecasting plays a vital role in planning and policy making. Prediction of key variables in research and planning is of utmost importance for precise and timely decision making. For example, forecasting sales, prices, budget allocations based on historical values of actuals etc., provides the basis for planning for required resources or for possible future expansion decisions. Forecasting accuracy guided by statistical fundamentals and tools are key to success in achieving precision in forecasting for pragmatic policy decisions.

The programme will cover issues related to planning and policy making with special focus on education and economic development. Education plays a key role in ensuring economic development in all nations. Education equips individuals with the knowledge, skill and capabilities necessary for accessing better economic opportunities, driving innovation and becoming a productive workforce. The Sustainable Development Goals laid down by the United Nations also keep education as one of the key determinants for economic development.

Forecasting can help the education sector and the nation in tackling the challenges and fulfilling objectives by guiding the sector with well-grounded results. The current directives require all higher education institutions to develop institutional development plans (IDPs). Forecasting techniques can help in developing robust and reliable IDPs be it for predicting future enrollment numbers, budgeting for HEIs or understanding what challenges lie ahead for higher education institutes under the changing higher education landscape.

The FDP aims to provide a detailed discussion on the different tools and techniques that can be used for impactful academic research and publications involving quantitative approach. The workshop will provide a hands-on experience in data analysis on free software like Excel worksheets, and basic step-by-step guides on how to use the powerful software R.

The FDP will also help the participants interpret and understand the results and discussion and how to structure the quantitative papers.

## THEMES

The Faculty Development Programme shall address to but not be limited to the following areas:

1. Linking Education and Development
2. Sustainable Development Goals (SDGs) - Role of higher education and research
3. Importance of Forecasting in Development Models
4. Forecasting for planning and policy making w.r.t education and economic development
5. Data Sources, Data extraction, cleaning and wrangling
6. Basic statistical concepts, types of forecasting methods, choosing forecasting models, forecasting with linear regression using software (Excel, R)
7. Hands on learning step-by-step of statistical software R
8. Visualization of data
9. Discussion and resolution of specific research problems

## OBJECTIVES OF THE PROGRAMME

The salient objectives of the Programme:

- ❖ To provide an overview of NEP 2020 and role of higher education for sustainable development
- ❖ To orient the participants towards forecasting for planning and policy making in education and development
- ❖ To equip them to handle data and use it for developing robust and reliable policy
- ❖ To equip them with the skill of using relevant and latest statistical software for research and forecasting techniques.

## EXPECTED OUTCOMES

- ❖ The participants will gain insight into the relationship between higher education and Sustainable Development
- ❖ The participants will appreciate the importance of research in fostering sustainable development and quality education
- ❖ The participants will be able to conduct quality research with an interdisciplinary approach.
- ❖ They will be able to conduct research in a scientific manner by using forecasting methods and effectively analyze the data through software (Excel and R).
- ❖ They will be competent to report their research outcomes impressively and generate quality publications

## EVALUATION & CERTIFICATION

The Assessment of the Programmes will be as follows:

- i. Two tests of MCQs (30 marks each = 60 marks) +

- ii. ICT-based Micro teaching/ assignments (20 marks) +
- iii. Overall response (20 marks).

### **Grading and Certification shall be as follows:**

- (i) A+: 85 percent and above
- (ii) A: 70 percent to 84 percent
- (iii) B: 60 percent to 69 percent
- (iv) C: 50 percent to 59 percent
- (v) Those participants who score less than 50 marks will not be given a certificate. Participants have to repeat the course at their own expenditure.

No leave shall be permissible except for emergencies or exceptional case/circumstances where a maximum of 3-day leave may be granted by Programme Director of the MMTTC. Participants who avail such leave will have to compensate for the same number of days in the next programme, and such participants may be given a certificate after completion of the course.

**This Short-Term Course / FDP conducted under the Malaviya Mission Teacher Training Programme shall be taken into consideration for the fulfilment of the requirements as laid down in the Career Advancement Scheme as per UGC Regulations on Minimum qualifications for appointment of teachers and other Academic Staff in Universities and Colleges and Measures for the Maintenance of Standards in Higher Education 2018.**

## **REGISTRATION**

There is no registration fee for this programme and participants have to register through Google Form link through NIEPA MMC Webpage/UGC Portal. (<https://niepa.ac.in/mmc/index.html>)

## **PROGRAMME TRANSACTION**

- ❖ The programme will be held from 28 July -02 August, 2024 from 10.00 hrs to 17.00 hrs daily.
- ❖ The programme will be conducted in the hybrid mode.
- ❖ The programme will be transacted following outcome-based approach.
- ❖ Each session will be of 90 minutes including presentations and discussions There will be ample opportunities of communication and sharing.
- ❖ All Study material/ Group Work activities/presentations shall be uploaded on the UGC Portal.

***The programme is being organized by Malaviya Mission Teacher Training Centre (MMTTC), NIEPA, the Department of Education Finance, NIEPA and IMI Kolkata. The programme has been designed by the Organizing Committee under the leadership of Prof. Shashikala Wanjari, Hon'ble Vice-Chancellor NIEPA and guidance of Prof. Mona Khare, Director, MMTTC, NIEPA along with Prof. Mohua Banerjee, Director, IMI Kalkota.***

Dr. Amit Gautam, Deputy Director, MMTTC, NIEPA as well as Prof. Sahana Roy Chowdhary, Professor, IMI, Kolkata are responsible for holding the programme. Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA, is coordinator for the programme. The IT cell headed by Prof. K. Srinivas shall facilitate the conduct of the programme. Mr. Chandra Kumar (Technical) and MMTTC office, NIEPA shall provide other support under the administrative leadership of Shri Surya Narayan Mishra, Registrar, NIEPA.

## PROGRAMME SCHEDULE AND CONTACT HOURS

The Short Term Course / FDP will be a six days programme with 36 contact hours (6 hours daily on 6 working days). The program will commence on Monday, July 28, 2025, at 10.00 AM and conclude on August 02, 2025 at 5.30 PM. The tentative timetable is given in Annexure I. All participants are requested to join through the link by 09.45 AM on the first day of the programme.

## PARTICIPANTS

The programme is open to faculty members (regular/permanent/ad-hoc/contractual/guest) from all disciplines at all level.

## CONTACTS

**Prof. Mona Khare**, Director, UGC–Malaviya Mission Teacher Training Centre and Professor and Head, Department of Educational Finance, NIEPA, New Delhi.  
Email: niepammcdir@niepa.ac.in

**Dr. Amit Gautam**, Deputy Director, UGC–Malaviya Mission Teacher Training Centre and Associate Professor, Department of School and Non-Formal Education, NIEPA, New Delhi.  
Email: ddmmttcniepa@niepa.ac.in

**Dr. Garima Malik**, Programme Coordinator, Assistant Professor Department of Educational Finance, NIEPA. Email: garimamalik@niepa.ac.in

**Sh. Chandra Kumar M.J.**, Systems Analyst, NIEPA. Email: sa@niepa.ac.in

## RESOURCE PERSONS

Resource Person for the programme consists of both NIEPA faculty as well as outside experts. The list of resource persons is given in Annexure-II.

## GUIDELINES FOR PARTICIPANTS

All participants should register on the Malaviya Mission Teacher Training portal through NIEPA MMC webpage.

- ❖ The participants are required to attend all the sessions of the programme sincerely. No leave will be granted during the programme.
- ❖ The participants will be requested to submit their opinions and suggestions (feedback) on the various components of the program.

- ❖ An online certificate will be issued to those who have successfully attended the programme and qualified for the assessment test.
- ❖ The participants will be required to work individually and in groups and to participate actively throughout the programme.
- ❖ Every participant will be expected to complete all the assigned activities and submit proof of successful completion.

The completed activities of the participants will be assessed by the experts, and only those completing all the assigned activities will be provided the certificate for participation.

## ABOUT NIEPA

The National Institute of Educational Planning and Administration (NIEPA), (Deemed to be University), established by the Ministry of Human Resource Development (now Ministry of Education), Government of India, is a premier organisation dealing with capacity building and research in planning and management of education — not only in India but also in South Asia. The National Institute has its origin dating back to 1962 when UNESCO established the Asian Regional Centre for Educational Planners and Administrators, which later became the Asian Institute of Educational Planning and Administration in 1965. After four years of its existence, it was taken over by the Government of India and renamed as the National Staff College for Educational Planners and Administrators. Subsequently, with the increased roles and functions of the National Staff College, particularly in capacity building, research and professional support services to governments, it was again renamed as the National Institute of Educational Planning and Administration (NIEPA) in 1979. In recognition of the organisation's pioneering work in educational planning and administration, the Government of India has empowered it to award its degrees by conferring the status of Deemed to be University in August 2006. Like any central university, NIEPA is fully maintained by the Government of India.

## Functions

The National Institute is actively engaged in teaching, research and advisory services in educational policy, planning and administration. The core activities of the institute include:

- Providing technical support to central and state governments in educational policy and planning;
- Organising professional development programmes in educational planning and administration for educational professionals of the country;
- Developing expertise among young scholars through Ph.D and Masters programmes as well as other capacity building activities;
- Conducting research in all aspects of school and higher education;
- Extending advisory services to national and international organisations;
- Functioning as a clearing house for dissemination of knowledge and information; and

- Providing a forum for the exchange of ideas and experiences among policy makers, planners, administrators and academics.

## **ABOUT IMI- KOLKATA**

IMI Kolkata is a part of the RP-Sanjiv Goenka Group and the IMI family of Business Schools in India. IMI Kolkata ranked 56th across 786 Management Institutes in India, by the National Institutional Ranking Framework (NIRF), Ministry of Education, Govt in 2024, offers a two-year full-time AICTE-approved PGDM programme, which is equivalent to an MBA (as per Association of Indian Universities). The programme is accredited nationally by the National Board of Accreditation (NBA), National Assessment and Accreditation Council (NAAC) and internationally by the Association of MBAs (AMBA). We are also active members of AACSB and EFMD. IMI Kolkata also offers an AICTE-approved FPM (Doctoral) programme for researchers and working professionals.

Being located strategically in the heart of Kolkata, West Bengal, IMI Kolkata enjoys very strong industry linkages. The Institute has world-class infrastructure, highly experienced faculty members, an experiential-based learning approach, and an industry-mentored curriculum, which act as the pillars of success. The international linkage of the institute has grown over the years and spans across Business Schools/Universities in North America, Europe, and Asia, with regular faculty and student exchange programmes.

The faculty development programme on 'Forecasting for Planning and Policy Making' is being undertaken through the IMI Kolkata's Center of Digital transformation and Applied Blockchain and IQAC

# PROGRAMME SCHEDULE

**(28.07.25 - 02.08.2025)**

Time	Themes/Sub Themes	Resource Person
<b>Day 1: 28 July, 2025 MONDAY</b>		
<b>Inaugural Session</b>		
<b>Session 1</b> 10.00 AM - 10.30 AM	Welcome and Introduction of Dignitaries by Programme Co-ordinator	Dr. Garima Malik, Assistant Professor Department of Educational Finance, NIEPA
10.35 AM - 10.45 AM	Address by Honorable VC, NIEPA	Prof. Shashikala Wanjari Honorable VC, NIEPA
10.45 AM - 10.55 AM	Inaugural Address	Prof. Mona Khare Director UGC-Malviya Mission-Teacher Training Centre and Head, Department of Educational Finance NIEPA
10.55 AM - 11.05 AM	Welcome Address	Prof. Mohua Banerjee Director, IMI Kolkata
11.05 AM - 11.15 AM	Programme Details	Dr. Amit Gautam Deputy Director UGC- MMTTC, NIEPA & Associate Professor, Department of School and Non Formal Education, NIEPA
11.15 AM - 11.25 AM	Participants Introduction and Expectations	
11.25 AM - 11.30 AM	Vote of Thanks	Prof. Sahana Roy Chowdhury Department of Economics, IMI Kolkata
11:30 AM - 11:45 PM	Tea Break	
<b>Session 2</b> 11.45 AM - 13.15 PM	Approaches to Foundations of Quantitative Research and Forecasting	Prof. Sahana Roy Chowdhury Professor, Department of Economics, IMI Kolkata
13:15 PM - 14:00 PM	Lunch Break	

Time	Themes/Sub Themes	Resource Person
<b>Session 3</b> 14.00 PM - 15.30 PM	NEP 2020: Planning for Institutional Sustainability and Determining Indicators	Prof. Mona Khare Director, UGC-Malviya Mission-Teacher Training Centre and Professor and Head, Department of Educational Finance NIEPA
15:30 PM - 15:45 PM	Tea Break	
<b>Session 4</b> 15.45 PM - 17.15 PM	Approaches to Foundations of Quantitative Research and Forecasting (Continued)	Prof. Sahana Roy Chowdhury Professor, Department of Economics, IMI Kolkata
<b>Day 2: 29 July, 2025 TUESDAY</b>		
<b>Session 1</b> 10.00 AM - 11.30 AM	Introduction to forecasting for planning and policy making	Dr. Raju Maiti Faculty of Economics, Economic Research Unit, ISI Kolkata
11:30 AM - 11:45 AM	Tea Break	
<b>Session 2</b> 11.45 AM - 13.15 PM	Techniques of Forecasting	Dr. Raju Maiti Faculty of Economics, Economic Research Unit, ISI Kolkata
13:15 PM - 14:00 PM	Lunch Break	
<b>Session 3</b> 14.00 PM - 15.30 PM	Group Formation for Sustainability Indicators for Sustainability Report	Prof. Sahana Roy Chowdhury, Programme Local Coordinator Dr. Garima Malik, Programme Coordinator
15:30 PM - 15:45 PM	Tea Break	
<b>Session 4</b> 15.45 PM - 17.15 PM	Group work on Sustainability Indicators for Sustainability Report	Professor Sahana Roy Chowdhury, Programme Local Coordinator Dr. Garima Malik, Programme Coordinator
<b>Day 3: 30 July, 2025 WEDNESDAY</b>		
<b>Session 1</b> 10.00 AM - 11.30 AM	Sampling distribution	Prof. Arijit Chakrabarty, Professor, STAT-MATH Unit, ISI Kolkata
11:30 AM - 11:45 AM	Tea Break	
<b>Session 2</b> 11.45 AM - 13.15 PM	Developing Indicators	Dr. Sattwik Santra Faculty of Economics, CTRFPF, Centre for Training and Research in Public Finance and Policy, Kolkata

Time	Themes/Sub Themes	Resource Person
13:15 PM - 14:00 PM	Lunch Break	
<b>Session 3</b> 14.00 PM - 15.30 PM	Introduction to R	Dr. Sattwik Santra Faculty of Economics, CTRPFP, Centre for Training and Research in Public Finance and Policy, Kolkata
15:30 PM - 15:45 PM	Tea Break	
<b>Session 4</b> 15.45 PM - 17.15 PM	Introduction to R (Hands on)	Dr. Sattwik Santra Faculty of Economics, CTRPFP, Centre for Training and Research in Public Finance and Policy, Kolkata
<b>Day 4: 31 July, 2025 THURSDAY</b>		
<b>Session 1</b> 10.00 AM - 11.30 AM	Data Visualization and Application of Forecasting Techniques in R - hands on	Prof. Sahana Roy Chowdhury Department of Economics, IMI Kolkata
11:30 AM - 11:45 AM	Tea Break	
<b>Session 2</b> 11.45 AM - 13.15 PM	Policy Analysis and Report Writing	Prof. Kumar Suresh, Director, Planning and Development, Professor, Department of Educational Administration, NIEPA
13:15 PM - 14:00 PM	Lunch Break	
<b>Session 3</b> 14.00 PM - 15.30 PM	Techniques of Data Collection (Survey, FGDs, Questionnaires, Interviews)	Dr. Sangeeta Angom, Associate Professor, Department of Higher Education, NIEPA
15:30 PM - 15:45 PM	Tea Break	
<b>Session 4</b> 15.45 PM - 17.15 PM	Group Work on Sustainability Report	Professor Sahana Roy Chowdhury, Programme Local Coordinator Dr. Garima Malik, Programme Coordinator
<b>Day 5: 01 August, 2025 FRIDAY</b>		
<b>Session 1</b> 10.00 AM - 11.30 AM	Techniques of Data Collection (Survey, FGDs, Questionnaires, Interviews) Hands On	Professor Sahana Roy Chowdhury, Department of Economics, IMI Kolkata
11:30 AM - 11:45 AM	Tea Break	

Time	Themes/Sub Themes	Resource Person
<b>Session 2</b> 11.45 AM - 13.15 PM	Hands on Research for Sustainability Report	Prof. Sahana Roy Chowdhury, Department of Economics, IMI Kolkata  Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA
13:15 PM - 14:00 PM	Lunch Break	
<b>Session 3</b> 14.00 PM - 15.30 PM	Leveraging Artificial intelligence for research in context of sustainability report	Dr. Amit Gautam Deputy Director UGC- MMTTC, NIEPA & Associate Professor, Department of School and Non-Formal Education, NIEPA
15:30 PM - 15:45 PM	Tea Break	
<b>Session 4</b> 15.45 PM - 17.15 PM	Finalization of Presentations	Prof. Sahana Roy Chowdhury, Department of Economics, IMI Kolkata  Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA

### Day 6: 02 August, 2025 SATURDAY

<b>Session 1</b> 10.00 AM - 11.30 AM	Group Presentations by participants Group 1-Group 5	Prof. Sahana Roy Chowdhury, Department of Economics, IMI Kolkata  Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA
11:30 AM - 11:45 AM	Tea Break	
<b>Session 2</b> 11.45 AM - 13.15 PM	Group Presentations by participants Group 6-Group 9	Prof. Sahana Roy Chowdhury, Department of Economics, IMI Kolkata  Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA
13:15 PM - 14:00 PM	Lunch Break	
<b>Session 3</b> 14.00 PM - 15.30 PM	Examination Multiple Choice Quiz	Dr. Garima Malik, Assistant Professor, Department of Educational Finance, NIEPA
15:30 PM - 15:45 PM	Tea Break	

Time	Themes/Sub Themes	Resource Person
<b>Session 4</b> 15.45 PM - 17.15 PM	Valedictory Session/Feedback	Dr. Amit Gautam Deputy Director UGC- MMTTC, NIEPA & Associate Professor, Department of School and Non-Formal Education, NIEPA  Prof. Sahana Roy Chowdhury, Department of Economics, IMI Kolkata  Dr. Garima Malik Assistant Professor, Department of Educational Finance, NIEPA

## PROGRAMME MANAGEMENT TEAM

### FACULTY DEVELOPMENT PROGRAMME ON FORECASTING FOR PLANNING AND POLICY MAKING

**(28.07.2025-2.08.2025)**



**Patron**

#### **Prof. Shashikala Wanjari**

*Vice-Chancellor, NIEPA*

Professor Shashikala Wanjari is presently Vice-Chancellor of National Institute of Educational Planning and Administration (NIEPA), New Delhi. She also served as Vice-Chancellor of SNDT Women's University, Mumbai. Prof. Wanjari was conferred with the rank of Honorary Colonel in the National Cadet Corps in July 2018. Prior to this, she headed the Department of Education at RTM Nagpur University, Nagpur and led Nagpur Nagarik Sahkari Bank Pvt Ltd as Ex Vice-Chairperson. She has long years of teaching and research experience. She has many publications of research papers and articles to her credit. Prof. Wanjari has participated in several International and National conferences and delivered more than 200 expert lectures in different academic forums. She has served as a Chairperson of Syllabus cum Textbook development for the Foundational Stage committee of NCERT. She is a member of different academic bodies. Prof. Wanjari also received an award from Commonwealth Council for Educational Administration and Management (CCEAM) in 2014. She is recipient of Madam Marie Curie Award from Swadeshi Vidya, Bangalore. She is contributing in the capacity of Hon'ble visitor's nominee at Central University of Punjab, Bhatinda, and Central University of Jharkhand, Ranchi. So far, she has successfully guided 16 PhD scholars in Education during her academic career.



**Director  
UGC-MMTTC  
NIEPA**

**Prof. Mona Khare**

*Professor and Head*

Department of Educational Finance, NIEPA

Dr. Mona Khare (<https://niepa.ac.in/monakhare.aspx>) is Professor & Head, Department of Educational Finance and Director of University Grants Commission – Malaviya Mission Teacher Training Centre (<http://niepa.ac.in/mmc/index.html>) at National Institute of Educational Planning and Administration, New Delhi, India. Member 15th Finance Commission for Education sector funds estimation, Govt. of India. Consultant and expert with various international forums like UNESCO, UNICEF, Asian Productivity Organisation, British Council, Commonwealth, SAARC, World Bank and Govt. bodies. She was member of the Commonwealth Education Ministers Drafting Committee of post secondary forum for SDGs and Member signatory to the Declaration of Research between India and Germany. Invited speaker and Policy Analyst across the world. Technical Expert for Child Budget Committee, Gender Budgeting, Govt. of Karnataka among many others. Twice been conferred with the 'Young Economist Award' by the Indian Economic Association and awarded by Madhya Pradesh Govt. for their Distance Education Programme (EDUSAT). With more than 25 years of teaching training and research experience, she has travelled widely both nationally and internationally including Harvard University, Oxford university, Boston University, Cologne University, Singapore university, Mauritius University, London, Thailand, Philippines etc. She has many publications to her credit being author, reviewer and editor for renowned publishers like Routledge, Emerald, Springers, Sage, Cambridge, Oxford etc. Her latest book on "Sustainable and Dynamic Graduate Employability: A comparative overview across geographies" is being published by Routledge. She is co-author of The INDIA HIGHER EDUCATION REPORT 2020 on Employment and Employability. She is the editor of (JEPA) Journal of Educational Planning and Administration Published from NIEPA.

Fellow, International Congress of Environmental Research, Editorial Board of the Journal of Educational Planning and Administration, Former Vice President of M.P. Economic Association and Former Associate editor of the Indian Economic journal. She holds advisory position in different committees of Universities and colleges, acts

as advisor UPSC and as resource person in training programmes for Central, State Govt. Officers, banking and teaching professionals across the country and abroad. M.A. and Ph.D. (Economics) with specialization in Regional Planning and Economic Growth and PGDM in Financial Management, she has a brilliant academic record of being a topper throughout including Madhya Pradesh Public Service Commission

examinations for collegiate services, 1993, UGC-NET qualified in 1990. She has organized innumerable academic programmes, supervised about 15 doctoral (Ph.D) and more than 50 M.Phil dissertations. Her current areas of research include employability skills of educated youth, Financing of Education, educational internationalization and regional and spatial disparities in educational development.



**Deputy Director  
UGC-MMTTC  
NIEPA**

### **Dr. Amit Gautam**

*Associate Professor*

Department of School and Non-Formal Education, NIEPA

Dr. Amit Gautam is an Associate Professor at the Department of School and Non-Formal Education, National Institute of Educational Planning and Administration (NIEPA), New Delhi, India, and Deputy Director of the University Grants Commission – Malaviya Mission Teacher Training Centre (MMTTC) at the National Institute of Educational Planning and Administration, New Delhi.

Dr. Gautam has made significant contributions to academics ranging from classroom teaching practice to research and training. His areas of expertise are in School Education, Teacher Education, Digital Technology in Teaching and Learning, and Digital Pedagogy in Education along with expertization in Blended and flipped Learning, Immersive technologies, Artificial Intelligence in Education, Learning Management Systems, e-governance, Web Tools for Teaching and Learning, Mobile Apps for Education, and Open Educational Resources, to name a few.

He is an evaluator of two UGC Major Schemes entitled “Massive Open Online Courses (MOOCs) SWAYAM” and “E-Content Development Project – Assistance from UGC under NME-ICT” conducted by NIEPA. He has also developed various modules for two NRC-ARPIT courses offered through the SWAYAM platform. He has developed video lectures and e-content for platforms like NIOS, Swayam, Swayamprabha, IGNOU, AMU and Savitribai Phule Pune University. Dr. Gautam has wide experience in coordinating many training programs, workshops, forums, conferences, etc. at national and international levels.

Presently Dr. Gautam is working in Two Major Projects of Ministry of Education “Strengthening of School Education in North-East Regions’ and ‘Analysis of Pendency in Non-Recurring Component Utilization within Samagra Shiksha’ as a team member

He has many publications to his credit as being author, reviewer, and editor for renowned publishers. Dr. Gautam’s contributions to the field of education are not limited to his academic pursuits, as he has authored Two books in the area of various issues in Education.



**Programme  
Batch Co-ordinator**

**Dr. Garima Malik**

*Assistant Professor,*  
Department of Educational Finance, NIEPA

Ph.D. in Economics from Ohio State University in the US. Before joining NIEPA, she was an Assistant Professor of Economics at University of Delhi. She was a Fellow at the Indian Council for Research on International Economic Relations and worked as an Economist with Tata Services Limited and PricewaterhouseCoopers. She has published in several journals and presented papers at national and international conferences. Her current research focuses on governance and management in higher education.

## IMI Kolkata



**Patron**

### **Professor Mohua Banerjee**

*Director|*  
IMI-Kolkata

Dr. Mohua Banerjee is the Director, International Management Institute Kolkata (IMI Kolkata). She is also a Professor of Marketing in IMI Kolkata. She has done her Ph.D. in Commerce from the University of Calcutta and has over 20 years of academic experience. As a Visiting Professor in foreign Universities like the Bordeaux University, University of Tours, University of Dauphine, and Celsa-Sorbonne University in France, she has taught courses on the Indian Perspectives of Digital Marketing, Consumer Behaviour, International Retailing and Supply Chain Management. She has been a Visiting Faculty in the postgraduate departments of the University of Calcutta and St. Xavier's College, Kolkata. She has consulted in the telecom sector and has been actively involved in Retail Management curriculum development for National Skill Development Mission, NITTTR, Ministry of HRD. Dr. Banerjee has undertaken Retail Research Project in collaboration with the University of Oxford's, Oxford Institute of Retail Management (Saïd Business School) and conducted collaborative research in Agri-entrepreneurship with Leeds Beckett University, UK, under the aegis of the UGC-UKIERI Research Grant Project. As a researcher, she has authored research papers in international journals of repute that are available across scholarly indexes. She has published books and case studies that are available on the Harvard Business School Publishing, along with opinion pieces for management practitioner journals and newspapers. She has qualified the "CMI Level 3 Award" for Leadership Development from Chartered Management Institute (CMI), UK. Having qualified the "Proficiency Assessment" for Independent Directors by the Indian Institute of Corporate Affairs (IICA), Dr. Banerjee is an Independent Director on the Board of Electro steel Castings Limited, and is a Member of the Audit and Stakeholders' Relationship Committees. She is an Expert Committee member in the National Expert Committee on Higher Education & Training, Indian Chamber of Commerce (ICC) and is also a member in the Education Committee of Bengal Chamber of Commerce and Industry (BCC&I).



**Programme  
Local Coordinator**

### **Dr. Sahana Roy Chowdhury**

*Professor*

Economics, IMI-Kolkata

Dr. Sahana Roy Chowdhury is a Professor of Economics at IMI-Kolkata with more than 14 years of post-doctoral research and teaching experience in economic research and policy. She holds doctorate and M.S. in Quantitative Economics from Indian Statistical Institute. She is the Editor-in-Chief of the journal *Studies in Microeconomics* (Sage Publications). Dr. Roy Chowdhury has the experience of working with the Monetary Research Project Division of ICRA Ltd. as Economist, with the National Institute of Public Finance and Policy, New Delhi at the Macro-Finance Division as consultant, and provided key research inputs to the Ministry of Finance. She delivered invited lectures to the IRS and IAS trainees on fiscal policy and taxation, and was responsible for providing research inputs to the Expenditure Management Commission formed by the Ministry of Finance-Department of Economic Affairs. She has completed project on Fintech under the prestigious Scholarship Scheme of the Reserve Bank of India. Dr. Roy Chowdhury taught several academic courses such as Macroeconomics, Fiscal Policy, Business Forecasting, International Business to the masters and Ph.D. level students at IMI-Kolkata, IMI-Delhi, Presidency University, Indian Statistical Institute, Université Gustave Eiffel, Paris etc., and taught customized management development courses to the mid-senior level managers and young executives of EXIDE, PCBL, CESC etc.

## LIST OF RESOURCE PERSONS

### External Resource Persons



#### **Dr. Sahana Roy Chowdhury**

*Professor*

Economics, IMI-Kolkata

Dr. Sahana Roy Chowdhury is a Professor of Economics at IMI-Kolkata with more than 14 years of post-doctoral research and teaching experience in economic research and policy. She holds doctorate and M.S. in Quantitative Economics from Indian Statistical Institute. She is the Editor-in-Chief of the journal *Studies in Microeconomics* (Sage Publications). Dr. Roy Chowdhury has the experience of working with the Monetary Research Project Division of ICRA Ltd. as Economist, with the National Institute of Public Finance and Policy, New Delhi at the Macro-Finance Division as consultant, and provided key research inputs to the Ministry of Finance. She delivered invited lectures to the IRS and IAS trainees on fiscal policy and taxation, and was responsible for providing research inputs to the Expenditure Management Commission formed by the Ministry of Finance-Department of Economic Affairs. She has completed project on Fintech under the prestigious Scholarship Scheme of the Reserve Bank of India. Dr. Roy Chowdhury taught several academic courses such as Macroeconomics, Fiscal Policy, Business Forecasting, International Business to the masters and Ph.D. level students at IMI-Kolkata, IMI-Delhi, Presidency University, Indian Statistical Institute, Université Gustave Eiffel, Paris etc., and taught customized management development courses to the mid-senior level managers and young executives of EXIDE, PCBL, CESC etc.



#### **Dr. Raju Maiti**

*Assistant Professor*

Economics

Indian Statistical Institute, Kolkata

Dr. Raju Maiti is an Assistant Professor at the Economic Research Unit, Indian Statistical Institute, Kolkata with more than four years post-doctoral experience at National University of Singapore, Singapore. He completed his M.Sc. (with Gold Medal) from IIT Kanpur and PhD from Indian Statistical Institute, Kolkata. He taught several courses

including Time Series Analysis, Econometric Methods, Financial Econometrics, Mathematical Methods to the masters and PhD students at ISI Kolkata and RKMVERI, Belur. His research interests lie in Modelling and Forecasting of Count and Categorical Time Series, Health Economics, ROC curve, and few more.



### **Dr. Sattwik Santra**

*Assistant Professor (Economics) & Project Co-Director*  
Centre for Training and Research in Public Finance and Policy (CTRPFP), Kolkata

Dr. Sattwik Santra is a faculty of Economics and Project Co-Director at the Centre for Training and Research in Public Finance and Policy (Ministry of Finance, Government of India initiative), Kolkata. He holds a doctorate and M.S. in Quantitative Economics from Indian Statistical Institute. He is the Associate Editor of the journal *Studies in Microeconomics* (Sage Publications). Dr. Santra taught several academic courses on Macroeconomics, Trade theory, public finance, Research methods etc., to the masters and Ph.D. level students at the Indian Statistical Institute, Presidency University, among others. Dr. Santra completed several projects funded by the RBI, the ICSSR and the State Finance Commission.



### **Arijit Chakrabarty**

*Professor*  
Indian Statistical Institute, Kolkata

Arijit Chakrabarty is a Professor at the Indian Statistical Institute, Kolkata, specializing in probability theory and statistics. He earned his Ph.D. and M.S. from Cornell University and holds B.Stat. and M.Stat. degrees from the Indian Statistical Institute. His research interests include random matrix theory, heavy-tailed distributions, large deviations, and long-range dependence. He has published extensively in top-tier journals and co-authored the book *A Little Book of Martingales*. Dr. Chakrabarty has received several honors, including the INSPIRE Faculty Award and the Liu Memorial Award from Cornell. He is also active in peer review and academic organization across major statistical and mathematical platforms.

## Internal Resource Persons



### **Dr. Garima Malik**

*Assistant Professor,*  
Department of Educational Finance, NIEPA

Ph.D. in Economics from Ohio State University in the US. Before joining NIEPA, she was an Assistant Professor of Economics at University of Delhi. She was a Fellow at the Indian Council for Research on International Economic Relations and worked as an Economist with Tata Services Limited and PricewaterhouseCoopers. She has published in several journals and presented papers at national and international conferences. Her current research focuses on governance and management in higher education.



### **Prof. Mona Khare**

*Professor and Head*  
Department of Educational Finance, NIEPA

Dr. Mona Khare (<https://niepa.ac.in/monakhare.aspx>) is Professor & Head, Department of Educational Finance and Director of University Grants Commission – Malaviya Mission Teacher Training Centre (<http://niepa.ac.in/mmc/index.html>) at National Institute of Educational Planning and Administration, New Delhi, India. Member 15th Finance Commission for Education sector funds estimation, Govt. of India. Consultant and expert with various international forums like UNESCO, UNICEF, Asian Productivity Organisation, British Council, Commonwealth, SAARC, World Bank and Govt. bodies. She was member of the Commonwealth Education Ministers Drafting Committee of post-secondary forum for SDGs and Member signatory to the Declaration of Research between India and Germany. Invited speaker and Policy Analyst across the world. Technical Expert for Child Budget Committee, Gender Budgeting, Govt. of Karnataka among many others. Twice been conferred with the 'Young Economist Award' by the Indian Economic Association and awarded by Madhya Pradesh Govt. for their Distance Education Programme (EDUSAT). With more than 25 years of teaching training and research experience, she has travelled widely both nationally and internationally including Harvard University, Oxford university, Boston University, Cologne University, Singapore university, Mauritius University, London, Thailand, Philippines etc. She has many publications to her credit being author, reviewer and editor for renowned publishers like Routledge, Emerald, Springers, Sage, Cambridge, Oxford etc. Her latest book on "Sustainable and Dynamic Graduate Employability: A comparative overview across geographies" is being published by Routledge. She is co-author of

The INDIA HIGHER EDUCATION REPORT 2020 on Employment and Employability. Fellow, International Congress of Environmental Research, Editorial Board of the Journal of Educational Planning and Administration, Former Vice President of M.P. Economic Association and Former Associate editor of the Indian Economic journal. She holds advisory position in different committees of universities and colleges, acts as advisor UPSC and as resource person in training programmes for Central, State Govt. Officers, banking and teaching professionals across the country and abroad. M.A. and Ph.D. (Economics) with specialization in Regional Planning and Economic Growth and PGDM in Financial Management, she has a brilliant academic record of being a topper throughout including Madhya Pradesh Public Service Commission examinations for collegiate services, 1993, UGC-NET qualified in 1990. She has organized innumerable academic programmes, supervised about 15 doctoral (Ph.D.) and more than 50 M.Phil. dissertations. Her current areas of research include employability skills of educated youth, Financing of Education, educational internationalization and regional and spatial disparities in educational development.



### **Dr. Sangeeta Angom**

*Associate Professor*

Department of Higher and Professional Education, NIEPA

Dr. Sangeeta Angom is currently an Associate Professor in the Department of Higher and Professional Education, National Institute of Educational Planning and Administration (NIEPA), New Delhi. She has completed Master Degree in Education (Gold Medallist) and PhD in Education from North Eastern Hill University, Shillong. She has undergone training in Educational Planning and Management (EPM) at IIEP (UNESCO), Paris in 2016 and attended Leadership Institute for mid-level career individual (IFE) organized by East West Centre (EWC), Honolulu, Hawaii, at Suan Dusit Rajabhat University, Bangkok, Thailand in 2010. She has contributed various research papers on areas relating to Indian higher education at seminars/conferences conducted at National, International and regional levels. She also published an edited book and several research papers in journals, books (chapters) and proceedings etc. She has completed two national level research studies-A Study on Private Universities in India (2013, NIEPA funded) and Study on Indian Private University Acts and Regulations of Fees (2020, MHRD funded) besides other short-term surveys. She is also part of the investigator team of the recent Survey on "UGC Fellowship and Scholarship Evaluation" conducted by NIEPA (UGC, funded), "Third party Evaluation of Institutions of Eminence Scheme" funded by the UGC, 2022, and "Evaluation Study of the Central Sector Scheme "Higher Education Statistics and Public Information System (HESPIS)" of Department of Higher Education, Ministry of Human Resource

Development. Currently, she is undergoing a research study titled, “Library Facilities in Indian Undergraduate Colleges and its impact on Student’s Academic Performance (NIEPA funded)”. She has successfully organised various workshop/training/Seminars both at national and international level and also organised field-based programmes in collaboration with University of Mysore, Goa University, Manipur University, North Eastern Hill University, Savitribai Phule Pune University, and Manipur University.



**Dr. Amit Gautam**

*Associate Professor*

Department of School and Non-Formal Education, NIEPA

Dr. Amit Gautam is an Associate Professor at the Department of School and Non-Formal Education, National Institute of Educational Planning and Administration (NIEPA), New Delhi, India, and Deputy Director of the University Grants Commission – Malaviya Mission Teacher Training Centre (MMTTC) at the National Institute of Educational Planning and Administration, New Delhi.

Dr. Gautam has made significant contributions to academics ranging from classroom teaching practice to research and training. His areas of expertise are in School Education, Teacher Education, Digital Technology in Teaching and Learning, and Digital Pedagogy in Education along with expertization in Blended and flipped Learning, Immersive technologies, Artificial Intelligence in Education, Learning Management Systems, e-governance, Web Tools for Teaching and Learning, Mobile Apps for Education, and Open Educational Resources, to name a few.

He is an evaluator of two UGC Major Schemes entitled “Massive Open Online Courses (MOOCs) SWAYAM” and “E-Content Development Project – Assistance from UGC under NME-ICT” conducted by NIEPA. He has also developed various modules for two NRC-ARPIT courses offered through the SWAYAM platform. He has developed video lectures and e-content for platforms like NIOS, Swayam, Swayamprabha, IGNOU, AMU and Savitribai Phule Pune University. Dr. Gautam has wide experience in coordinating many training programs, workshops, forums, conferences, etc. at national and international levels.

Presently Dr. Gautam is working in Two Major Projects of Ministry of Education “Strengthening of School Education in North-East Regions’ and ‘Analysis of Pendency in Non-Recurring Component Utilization within Samagra Shiksha’ as a team member

He has many publications to his credit as being author, reviewer, and editor for renowned publishers. Dr. Gautam’s contributions to the field of education are not limited to his academic pursuits, as he has authored Two books in the area of various issues in Education.



### **Prof. Kumar Suresh**

*Professor*

Department of Educational Administration, NIEPA

Professor Kumar Suresh is Professor, Department of Educational Administration at NIEPA. He has also served as Honorary Professor at the central University of Kerala and Coordinator of NAAC at NIEPA. Spanning over 30 years of academic career, Professor Suresh has been associated with a number of national and international research collaboration including UNESCO, AAD (Hiroshima University), Forum of Federation, Canada, Bergoff Foundation, Germany; ICSSR- NRCT, Thailand. Awardee of Sauma cum Laud (High Distinction) in the course on Decentralisation and Governance at the Institute of Federalism, University of Fribourg, Switzerland. He served as a member of editorial Boards of six national and international journals; and members of governing and academic bodies of universities and colleges besides being a member of over 50 expert committees of the UGC and ICSSR.

## List of MM-TTP Programmes

### (Annual Calendar 2025-26)

Sr.	Name of the Course	Dates and Venue	Who Can Apply	Programme Director/ Deputy Director	Assigned Faculty/ Departments
<b>NEP ORIENTATION AND SENSITIZATION PROGRAMME</b>					
1.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 28 April - 06 May, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Mona Khare Dr. Suman Negi
2.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 21-29 April, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Mona Khare Dr. Kashyapi Awasthi
3.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 06-15 May, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Kumar Suresh Dr. V. Sucharita
4.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 20-28 May, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. K. Biswal Dr. N.K. Mohanty
5.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 03-11 June, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. P. K. Misra Mr. A.N. Reddy
6.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 17-25 June, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. K. Srinivas Dr. Garima Malik
7.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 01-09 July, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. P. Geetha Rani Dr. Santwana Mishra
8.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 15-23 July, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Madhumita Bandyopadhyay Dr. Sangeeta Angom
9.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 05-14 August, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Aarti Srivastava Dr. N. K. Mohanty
10.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 19-27 August, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Neeru Snehi Dr. Anshu Srivastava

Sr.	Name of the Course	Dates and Venue	Who Can Apply	Programme Director/ Deputy Director	Assigned Faculty/ Departments
11.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 01-10 September, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Vineeta Sirohi Dr. Shivakumar Kandekar
12.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 15-23 September, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Rasmita Das Swain Dr. Garima Malik
13.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 01-10 October, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Kumar Suresh Dr. Dharma Rakshit Gautam
14.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 13-22 October, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. P. K. Misra Mr. A. N. Reddy
15.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 03-12 November, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Madhumita Bandyopadhyay Dr. Santwana G. Mishra
16.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 17-25 November, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Manisha Priyam Dr. P. Shankar
17.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 01-09 December, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. K. Srinivas Dr. Shivakumar Kandekar
18.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 15-23 December, 2025	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Neeru Snehi Dr. P. Shankar
19.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 05-14 January, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Vineeta Sirohi Dr. Suman Negi
20.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 19-28 January, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. K. Biswal Dr. Anshu Srivastava
21.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 02-10 February, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. P. Geetha Rani Dr. Dharma Rakshit Gautam
22.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 16-24 February, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Rasmita Das Swain Dr. V. Sucharita

Sr.	Name of the Course	Dates and Venue	Who Can Apply	Programme Director/ Deputy Director	Assigned Faculty/ Departments
23.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 09-17 March, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Aarti Srivastava Dr. Kashyapi Awasth
24.	NEP Orientation and Sensitization Programme	(Online mode) NIEPA New Delhi 23-31 March, 2026	Faculty of All Disciplines and Research Scholars	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Prof. Manisha Priyam Dr. Sangeeta Angom

### FACULTY INDUCTION PROGRAMME

25.	Faculty Induction Programme (FIP)	(Online mode) NIEPA New Delhi June, 2025	Faculty of All Disciplines	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	Department of Higher Education/CPRHE (Prof. P.K. Misra)
26.	Faculty Induction Programme (FIP)	(Offline mode) NIEPA New Delhi January, 2026	-	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC	MMTTC, NIEPA /CPRHE (Prof. P.K. Misra)/ Department of Training and Professional Development (Dr. Mona Sedwal)

**For Refresher Courses and Short-Term Programmes, each of the Department may take the responsibility to hold one programme as notified below. The programmes shall be designed by the Department as per their faculty specialization and Department's core teaching/Research Area.**

### REFRESHER COURSE

Sr.	Name of the Course	Dates and Venue	Programme Coordination Team	Assigned Departments
27.	Refresher Course	(Online mode) NIEPA New Delhi 21 July-02 August, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA /Collaboration	Department of Educational Finance
28.	Refresher Course	(Online mode) NIEPA New Delhi 18-30 August, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA /Collaboration	Department of Educational Administration
29.	Refresher Course	(Offline mode) 15-27 September, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC FIELD BASED /NIEPA /Collaboration	MMTTC, NIEPA
30.	Refresher Course	(Offline mode) NIEPA New Delhi 03-15 November, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC FIELD BASED/NIEPA Collaboration	MMTTC, NIEPA
31.	Refresher Course	(Online mode) NIEPA New Delhi 18-31 Dec, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA /Collaboration	Department of ICT (ICT Unit)

Sr.	Name of the Course	Dates and Venue	Programme Coordination Team	Assigned Departments
<b>SHORT TERM PROGRAMS</b>				
32.	Short Term Program	(Offline mode) 14-19 July, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC FIELD BASED/NIEPA Collaboration	Department of Educational Finance
33.	Short Term Program	(Online mode) NIEPA New Delhi 15-20 September, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA /Collaboration	Department of School and Non- Formal Education
34.	Short Term Program	(Online mode) NIEPA New Delhi 13-18 October, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA / Collaboration	MMTTC, NIEPA/ Department of Educational Planning
35.	Short Term Program	(Online mode) 15-20 December, 2025	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC NIEPA/Collaboration	Department of Educational Policy
36.	Short Term Program	(Offline mode) NIEPA New Delhi 19-23 January, 2026	Prof. Mona Khare, Director MMTTC Dr. Amit Gautam, Deputy Director, MMTTC FIELD BASED /NIEPA/Collaboration	MMTTC, NIEPA/ Department of Educational Finance

## NIEPA Faculty and Staff

### Vice-Chancellor

Prof. Shashikala Wanjari

### Department of Educational Planning

Prof. P. Geetha Rani, *Professor & Head*

Prof. K. Biswal, *Professor*

Dr. Santwana G. Mishra, *Associate Professor*

Dr. N. K. Mohanty, *Assistant Professor*

Dr. Suman Negi, *Assistant Professor*

### Department of Educational Administration

Prof. Vineeta Sirohi, *Professor and Head*

Prof. Kumar Suresh, *Professor*

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Dr. Dharma Rakshit Gautam, *Assistant Professor*

### ICT Unit

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### Project Management Unit

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### National Fellow

Prof. Santosh Panda

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Mr. Satish Kumar, *Section Officer (GA)*

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Mr. Nishant Sinha, *Finance Officer*

Mr. Kamal Kumar Gupta, *Section Officer*

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Mr. Chandra Kumar M J, *Systems Analyst*

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28 July - 02 August, 2025 (10.00 to 17.15 hrs)

**Offline Faculty Development Programme (FDP) on**  
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Venue : International Management Institute Kolkata (IMI-K)

**Considered for Promotion under Career Advancement Scheme (CAS)**



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